

NIO Inc. Reports Unaudited Fourth Quarter and Full Year 2019 Financial Results

March 18, 2020

Quarterly Total Revenues reached RMB2,848.3 million (US\$409.1 million)ⁱ
Quarterly Deliveries of the ES8 and the ES6 were 8,224 vehicles
Full Year Total Revenues reached RMB7,824.9 million (US\$1,124.0 million)
Full Year Deliveries of the ES8 and the ES6 were 20,565 vehicles

SHANGHAI, China, March 18, 2020 (GLOBE NEWSWIRE) -- NIO Inc. ("NIO" or the "Company") (NYSE: NIO), a pioneer in China's premium electric vehicle market, today announced its unaudited financial results for the fourth quarter and full year ended December 31, 2019.

Operating Highlights for the Fourth Quarter and Full Year 2019

- **Deliveries of vehicles** were 8,224 in the fourth quarter of 2019 including 6,824 ES6s and 1,400 ES8s, compared with 4,799 vehicles delivered in the third quarter of 2019.
- Deliveries of vehicles were 20,565 in 2019, compared with 11,348 vehicles delivered in 2018ⁱⁱ.

Key Operating Results

| | 2019 Q4 | 2019 Q3 | 2019 Q2 | 2019 Q1 | 2019 FY |
|------------|---------|---------|---------|---------|---------|
| Deliveries | 8,224 | 4,799 | 3,553 | 3,989 | 20,565 |
| | 2018 Q4 | 2018 Q3 | 2018 Q2 | 2018 Q1 | 2018 FY |
| Deliveries | 7,980 | 3,268 | 100 | _ | 11,348 |

Financial Highlights for the Fourth Quarter of 2019

- **Vehicle sales** were RMB2,683.9 million (US\$385.5 million) in the fourth quarter of 2019, representing an increase of 54.8% from the third quarter of 2019 and a decrease of 20.6% from the same quarter of 2018.
- Vehicle marginⁱⁱⁱ was negative 6.0%, compared with negative 6.8% in the third quarter of 2019 and 3.7% in the same quarter of 2018.
- **Total revenues** were RMB2,848.3 million (US\$409.1 million) in the fourth quarter of 2019, representing an increase of 55.1% from the third quarter of 2019 and a decrease of 17.1% from the same quarter of 2018.
- Gross margin was negative 8.9%, compared with negative 12.1% in the third quarter of 2019 and 0.4% in the same quarter of 2018.
- Loss from operations was RMB2,826.2 million (US\$406.0 million) in the fourth quarter of 2019, representing an increase of 17.3% from the third quarter of 2019 and a decrease of 18.0% from the same quarter of 2018. Excluding share-based compensation expenses, adjusted loss from operations (non-GAAP) was RMB2,774.9 million (US\$398.6 million) in the fourth quarter of 2019, representing an increase of 18.6% from the third quarter of 2019 and a decrease of 16.0% from the same quarter of 2018.
- Net loss was RMB2,864.6 million (US\$411.5 million) in the fourth quarter of 2019, representing an increase of 13.6% from the third quarter of 2019 and a decrease of 18.2% from the same quarter of 2018. Excluding share-based compensation expenses, adjusted net loss (non-GAAP) was RMB 2,813.4 million (US\$404.1 million) in the fourth quarter of 2019, representing an increase of 14.8% from the third quarter of 2019 and a decrease of 16.3% from the same quarter of 2018.
- Net loss attributable to NIO's ordinary shareholders was RMB2,893.8 million (US\$415.7 million) in the fourth quarter of 2019, representing an increase of 13.3% from the third quarter of 2019 and a decrease of 17.7% from the same quarter of 2018. Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted net loss attributable to NIO's ordinary shareholders (non-GAAP) was RMB2,810.7 million (US\$403.7 million).
- Basic and diluted net loss per American Depositary Share (ADS)^{iv} were both RMB2.81 (US\$0.40) in the fourth quarter of 2019. Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to

- redemption value, adjusted basic and diluted net loss per ADS (non-GAAP) were both RMB2.73 (US\$0.39).
- Cash and cash equivalents, restricted cash and short-term investment were RMB1,056.3 million (US\$151.7 million) as of December 31, 2019.

Key Financial Results

(in RMB million, except for per ordinary share data and percentage)

| | 2019 Q4 | 2019 Q3 | 2018 Q4 | % Change |
|--|-----------|-----------|-----------|--------------|
| | | | | QoQ YoY |
| Vehicle Sales | 2,683.9 | 1,733.5 | 3,381.2 | 54.8% -20.6% |
| Vehicle Margin | -6.0% | -6.8% | 3.7% | 0.8% -9.7% |
| Total Revenues | 2,848.3 | 1,836.8 | 3,435.6 | 55.1% -17.1% |
| Gross Margin | -8.9% | -12.1% | 0.4% | 3.2% -9.3% |
| Loss from Operations | (2,826.2) | (2,409.2) | (3,446.9) | 17.3% -18.0% |
| Adjusted Loss from Operations (non-GAAP) | (2,774.9) | (2,338.8) | (3,305.2) | 18.6% -16.0% |
| Net Loss | (2,864.6) | (2,521.7) | (3,503.0) | 13.6% -18.2% |
| Adjusted Net Loss (non-GAAP) | (2,813.4) | (2,451.2) | (3,361.3) | 14.8% -16.3% |
| Net Loss Attributable to Ordinary Shareholders | (2,893.8) | (2,553.6) | (3,516.5) | 13.3% -17.7% |
| Net Loss per Ordinary Share-Basic and Diluted | (2.81) | (2.48) | (3.37) | 13.3% -16.6% |
| Adjusted Net Loss per Ordinary Share-Basic and Diluted | (2.73) | | | |
| (non-GAAP) | | (2.38) | (3.20) | 14.7% -14.7% |

Financial Highlights for the Full Year 2019

- **Vehicle sales** were RMB7,367.1 million (US\$1,058.2 million) for the full year 2019, representing an increase of 51.8% from the previous year.
- Vehicle margin was negative 9.9% for the full year 2019, compared with negative 1.6% for the previous year. Excluding the negative impact of battery recall costs, vehicle margin was negative 6.0%.
- **Total revenues** were RMB7,824.9 million (US\$1,124.0 million) for the full year 2019, representing an increase of 58.0% from the previous year.
- Gross margin was negative 15.3% for the full year 2019, compared with negative 5.2% for the previous year. Excluding the negative impact of battery recall costs, gross margin was negative 10.9%.
- Loss from operations was RMB11,079.2 million (US\$1,591.4 million) for the full year 2019, representing an increase of 15.5% from the previous year. Excluding share-based compensation expenses, adjusted loss from operations (non-GAAP) was RMB10,745.7 million (US\$1,543.5 million) in 2019, representing an increase of 20.5% from the previous year.
- **Net loss** was RMB11,295.7 million (US\$1,622.5 million) for the full year 2019, representing an increase of 17.2% from the previous year. Excluding share-based compensation expenses, adjusted net loss (non-GAAP) was RMB10,962.2 million (US\$1,574.6 million) for the full year 2019, representing an increase of 22.4% from the previous year.
- Net loss attributable to NIO's ordinary shareholders was RMB11,413.1 million (US\$1,639.4 million) for the full year 2019, representing a decrease of 51.1% from the previous year. Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted net loss attributable to NIO's ordinary shareholders (non-GAAP) was RMB10,953.0 million (US\$1,573.3 million).
- Basic and diluted net loss per ADS were both RMB11.08 (US\$1.59) for the full year 2019. Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted basic and diluted net loss per ADS (non-GAAP) were both RMB10.63 (US\$1.53).

Key Financial Results

(in RMB million, except for per ordinary

% 2019 2018 Change

| Vehicle Sales | 7,367.1 | 4,852.5 | 51.8% |
|---|------------|------------|--------|
| Vehicle Margin | -9.9% | -1.6% | -8.3% |
| Total Revenues | 7,824.9 | 4,951.2 | 58.0% |
| Gross Margin | -15.3% | -5.2% | -10.1% |
| Loss from Operations | (11,079.2) | (9,595.6) | 15.5% |
| Adjusted Loss from Operations (non-GAAP) | (10,745.7) | (8,916.1) | 20.5% |
| Net Loss | (11,295.7) | (9,639.0) | 17.2% |
| Adjusted Net Loss (non-GAAP) | (10,962.2) | (8,959.5) | 22.4% |
| Net Loss Attributable to Ordinary Shareholders | (11,413.1) | (23,327.9) | -51.1% |
| Net Loss per Ordinary Share-Basic and Diluted | (11.08) | (70.23) | -84.2% |
| Adjusted Net Loss per Ordinary Share-Basic and Diluted (non-GAAP) | (10.63) | (26.85) | -60.4% |

CEO and CFO Comments

"We delivered, on a combined basis, 8,224 ES8 and ES6 vehicles in the fourth quarter of 2019, representing a 71.4% sequential increase from the prior quarter. Cumulative deliveries of ES8 and ES6 reached 20,565 in 2019, representing an 81.2% increase from 2018," said William Bin Li, founder, chairman and chief executive officer of NIO. "As a leading premium smart EV brand from China, we are proudly serving over 34,218 NIO users across 296 cities in China as of the end of February 2020. Our ES6 ranked No.1 in electric SUV sales in China for the fifth consecutive month since October 2019.

"We started 2020 in a challenging environment due to the COVID-19 outbreak. While we keep safety and health of our global employees a top priority, our teams strive to resume productions, expand our traffic channels, integrate our online and offline sales efforts and offer best services possible to bring business and operation back to normal. Looking into year 2020, we are confident that we will produce the most competitive electric SUVs in China, including ES6, all-new ES8 and EC6, together with more comprehensive battery and power solutions. We are pleased to see our growing user community becoming an essential part of our brand and business growth. We have covered 59 cities with 22 NIO Houses and 62 NIO Spaces in China, which efficiently support our branding and sales efforts. We are well prepared to proceed through the headwind and become stronger in 2020," concluded Mr. Li.

"We are pleased with our financial performance in the fourth quarter of 2019, with the top line growing 55.1% from the previous quarter," added Wei Feng, NIO's chief financial officer. "We have put great efforts to optimize our organizations and to improve operation efficiency, which resulted in certain one-off expenses in the fourth quarter. However, we believe that these efforts will significantly reduce our operating expenses and improve our cash flows in 2020 and beyond. We will continue to improve operation efficiency in all business fronts to bring positive changes to the performance of our margins in the future.

"Additionally, we made several private placements of convertible notes in February and March 2020, in an aggregate principal amount of US\$435 million, which supported our daily operations and business development. On February 25, 2020, we entered into a collaboration framework agreement with the municipal government of Hefei, Anhui Province, who expects to provide resources and funding support for NIO to establish NIO China headquarters in Hefei for our long-term growth. The parties are working on the legally binding definitive documents to be signed."

Financial Results for the Fourth Quarter and Full Year 2019

Revenues

- **Total revenues** in the fourth quarter of 2019 were RMB2,848.3 million (US\$409.1 million), representing an increase of 55.1% from the third quarter of 2019 and a decrease of 17.1% from the same quarter of 2018.
- **Total revenues** for the full year 2019 were RMB7,824.9 million (US\$1,124.0 million), representing an increase of 58.0% from the previous year.
- Vehicle sales in the fourth quarter of 2019 were RMB2,683.9 million (US\$385.5 million), representing an increase of 54.8% from the third quarter of 2019 and a decrease of 20.6% from the same quarter of 2018. The increase in vehicle sales over the third quarter of 2019 was attributed to higher deliveries achieved from the existing users' referrals and the expansion of our sales network through the continued launch of more efficient NIO Spaces in the fourth quarter of 2019. The decrease in vehicle sales over the fourth quarter of 2018 was due to a higher proportion of ES6 sold in the fourth quarter of 2019, of which the selling price is lower than that of the ES8, which accounted for a larger portion of the sales in the fourth quarter of 2018.

- **Vehicle sales** for the full year 2019 were RMB7,367.1 million (US\$1,058.2 million), representing an increase of 51.8% from the previous year.
- Other sales in the fourth quarter of 2019 were RMB164.4 million (US\$23.6 million), representing an increase of 59.0% from the third quarter of 2019 and an increase of 202.1% from the same quarter of 2018. The increase in other sales over the third quarter of 2019 was mainly attributed to increased revenues derived from the home chargers installed and accessories sold in line with the incremental vehicle sales in the fourth quarter.
- Other sales for the full year 2019 were RMB457.8 million (US\$65.8 million), representing an increase of 363.8% from the
 previous year.

Cost of Sales and Gross Margin

- Cost of sales in the fourth quarter of 2019 was RMB3,102.1 million (US\$445.6 million), representing an increase of 50.7% from the third quarter of 2019 and a decrease of 9.3% from the same quarter of 2018. The increase in cost of sales over the third quarter of 2019 was mainly driven by the increase of delivery volume of the ES6 and ES8 in the fourth quarter of 2019.
- Cost of sales for the full year 2019 was RMB9,023.7 million (US\$1,296.2 million), representing an increase of 73.3% from the previous year.
- **Gross margin** in the fourth quarter of 2019 was negative 8.9%, compared with negative 12.1% in the third quarter of 2019 and 0.4% in the same quarter of 2018. The increase of gross margin compared to the third quarter of 2019 was mainly driven by the increase of vehicle margin in the fourth quarter of 2019.
- Gross margin for the full year 2019 was negative 15.3%, compared with negative 5.2% for the full year 2018. Excluding
 the negative impact of battery recall costs, gross margin was negative 10.9%.
- **Vehicle margin** in the fourth quarter of 2019 was negative 6.0%, compared with negative 6.8% in the third quarter of 2019 and 3.7% in the same quarter of 2018. The increase of vehicle margin compared to the third quarter of 2019 was mainly driven by the increase of production and delivery volume of ES6 and ES8 in the fourth quarter of 2019.
- **Vehicle margin** for the full year 2019 was negative 9.9%, compared with negative 1.6% for the full year 2018. Excluding the negative impact of battery recall costs, vehicle margin was negative 6.0%

Operating Expenses

- Research and development expenses in the fourth quarter of 2019 were RMB1,026.4 million (US\$147.4 million), representing an increase of 0.3% from the third quarter of 2019 and a decrease of 32.3% from the same quarter of 2018. Excluding share-based compensation expenses (non-GAAP), research and development expenses were RMB1,014.4 million (US\$145.7 million), representing an increase of 1.1% from the third quarter of 2019 and a decrease of 32.1% from the same quarter of 2018. The slight increase in research and development expenses over the third quarter of 2019 was primarily attributed to the incremental design and development costs for EC6 and all-new ES8 launched in December 2019, offset by less employee compensation due to a reduced number of R&D personnel. The decrease in research and development expenses over the fourth quarter of 2018 was caused by the decrease of R&D expenses related to ES6, which came to mass production in June 2019.
- Research and development expenses for the full year 2019 were RMB4,428.6 million (US\$636.1 million), representing
 an increase of 10.8% from the previous year. Excluding share-based compensation charges (non-GAAP), research and
 development expenses were RMB4,345.9 million (US\$624.2 million).
- Selling, general and administrative expenses in the fourth quarter of 2019 were RMB 1,546.0 million (US\$222.1 million), representing an increase of 32.8% from the third quarter of 2019 and a decrease of 20.5% from the same quarter of 2018. Excluding share-based compensation expenses (non-GAAP), selling, general and administrative expenses were RMB1,509.0 million (US\$216.8 million), representing an increase of 35.2% from the third quarter of 2019 and a decrease of 17.3% from the same quarter of 2018. The increase in selling, general and administrative expenses over the third quarter of 2019 was primarily attributed to increased marketing and promotional activities and costs on the optimization of our organization and sales network, offset by less employee compensation due to a reduced number of selling, general and administrative expenses over the fourth quarter of 2018 was mainly due to less marketing and promotional activities and less employee compensation due to the reduced

number of selling, general and administrative employees.

• Selling, general and administrative expenses for the full year 2019 were RMB5,451.8 million (US\$783.1 million), representing an increase of 2.1% from the previous year. Excluding share-based compensation charges (non-GAAP), selling, general and administrative expenses were RMB5,210.7 million (US\$748.5 million).

Loss from Operations

- Loss from operations in the fourth quarter of 2019 was RMB2,826.2 million (US\$406.0 million), representing an increase of 17.3% from the third quarter of 2019 and a decrease of 18.0% from the same quarter of 2018. Excluding share-based compensation expenses, adjusted loss from operations (non-GAAP) was RMB2,774.9 million (US\$398.6 million) in the fourth quarter of 2019, representing an increase of 18.6% from the third quarter of 2019 and a decrease of 16.0% from the same quarter of 2018.
- Loss from operations for the full year 2019 was RMB11,079.2 million (US\$1,591.4 million), compared with loss from operations of RMB9,595.6 million in 2018. Excluding share-based compensation charges, adjusted loss from operations (non-GAAP) was RMB10,745.7 million (US\$1,543.5 million) in 2019.

Share-based Compensation Expenses

- Share-based compensation expenses in the fourth quarter of 2019 were RMB51.2 million (US\$7.4 million), representing a decrease of 27.3% from the third quarter of 2019 and a decrease of 63.9% from the same quarter of 2018. The decrease in share-based compensation expenses over the third quarter of 2019 was primarily attributed to the continuous decline in the number of employees, and the impact of part of the share-based compensation expenses being recognized by using the accelerated method previously.
- Share-based compensation expenses for the full year 2019 were RMB333.5 million (US\$47.9 million), compared with RMB679.5 million for the previous year.

Net Loss and Earnings Per Share

- Net loss was RMB2,864.6 million (US\$411.5 million) in the fourth quarter of 2019, representing an increase of 13.6% from the third quarter of 2019 and a decrease of 18.2% from the same quarter of 2018. Excluding share-based compensation expenses, adjusted net loss (non-GAAP) was RMB2,813.4 million (US\$404.1 million) in the fourth quarter of 2019, representing an increase of 14.8% from the third quarter of 2019 and a decrease of 16.3% from the same quarter of 2018.
- **Net loss** for the full year 2019 was RMB11,295.7 million (US\$1,622.5 million), compared with net loss of RMB9,639.0 million in 2018. Excluding share-based compensation charges, adjusted net loss (non-GAAP) was RMB10,962.2 million (US\$1,574.6 million) in 2019.
- Net loss attributable to NIO's ordinary shareholders in the fourth quarter of 2019 was RMB 2,893.8 million (US\$415.7 million) in the fourth quarter of 2019, representing an increase of 13.3% from the third quarter of 2019 and a decrease of 17.7% from the same quarter of 2018. Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted net loss attributable to NIO's ordinary shareholders (non-GAAP) was RMB2,810.7 million (US\$403.7 million) in 2019.
- Net loss attributable to NIO's ordinary shareholders for the full year 2019 was RMB11,413.1 million (US\$1,639.4 million), compared with net loss attributable to NIO's ordinary shareholders of RMB23,327.9 million in 2018. Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted net loss attributable to NIO's ordinary shareholders (non-GAAP) was RMB10,953.0 million (US\$1,573.3 million) in 2019.
- Basic and diluted net loss per ADS in the fourth quarter of 2019 were both RMB2.81 (US\$0.40). Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted basic and diluted net loss per ADS (non-GAAP) were both RMB2.73 (US\$0.39).
- Basic and diluted net loss per ADS for the full year 2019 were both RMB11.08 (US\$1.59). Excluding share-based compensation expenses and accretion on redeemable non-controlling interests to redemption value, adjusted basic and diluted net loss per ADS (non-GAAP) were both RMB10.63 (US\$1.53) in 2019.

Balance Sheets

• Balance of cash and cash equivalents, restricted cash and short-term investment was RMB 1,056.3 million

(US\$151.7 million) as of December 31, 2019. The Company's cash balance is not adequate to provide the required working capital and liquidity for continuous operation in the next 12 months. The Company's continuous operation depends on the Company's capability to obtain sufficient external equity or debt financing. The Company will continue to work on financing projects to improve its liquidity and cash position. However, the consummation of any additional financing project is subject to inherent uncertainties. Based on the management's assessment, as a result of the relevant conditions and events including continuous losses, net cash outflows, negative working capital, negative equity and uncertainties on consummation of the financing projects, there is substantial doubt about the Company's ability to continue as a going concern. The fourth quarter and full year unaudited financial information does not include any adjustment that is reflective of this uncertainty. The Company will announce any material developments or information subject to the requirements by applicable laws.

On January 1, 2019, the Company adopted ASC 842 Leases and used the additional transition method to initially apply
this new lease standard at the adoption date. Right-of-use assets and lease liabilities were recognized on the Company's
consolidated financial statements.

Business Outlook

Given the COVID-19 outbreak in China since the end of January 2020, the China auto industry in general and the production and delivery of vehicles of the Company have taken a hit for the first quarter of 2020. Therefore, the Company expects:

- **Deliveries of the vehicles** to be between 3,400 and 3,600 vehicles, representing a decrease of approximately 56.2% to 58.7% from the fourth quarter of 2019, and a decrease of approximately 9.8% to 14.8% from the first quarter of 2019.
- Total revenues to be between RMB1,209.0 million (US\$173.7 million) and RMB1,273.2 million (US\$182.9 million), representing a decrease of approximately 55.3% to 57.6% from the fourth quarter of 2019, and a decrease of approximately 21.9% to 25.9% from the first quarter of 2019.

This business outlook reflects the Company's current and preliminary view on the business situation and market condition, which is subject to change.

Conference Call

Management will hold a conference call at 8:00 a.m. U.S. Eastern Daylight Time on March 18, 2020 (8:00 p.m. Beijing Time on March 18, 2020) to discuss financial results and answer questions from investors and analysts. Listeners may access the call by dialing in:

United States: +1-845-675-0437 International: +65-6713-5090 Hong Kong: +852-3018-6771

Conference ID: 8283746

Additionally, a live and archived webcast of the conference call will be available on the Company's investor relations website at http://ir.nio.com.

A replay of the conference call will be accessible by phone approximately two hours after the conclusion of the live call at the following numbers, until March 25, 2020 08:59 a.m. ET:

United States: +1-646-254-3697 International: +61-2-8199-0299 Hong Kong: +852-3051-2780

Conference ID: 8283746

About NIO Inc.

NIO Inc. is a pioneer in China's premium electric vehicle market. Founded in November 2014, NIO's mission is to shape a joyful lifestyle by offering premium smart electric vehicles and being the best user enterprise. NIO designs, jointly manufactures, and sells smart and connected premium electric vehicles, driving innovations in next generation technologies in connectivity, autonomous driving and artificial intelligence. Redefining the user experience, NIO provides users with comprehensive, convenient and innovative charging solutions and other user-centric services. NIO began deliveries of the ES8, a 7-seater high-performance premium electric SUV in China in June 2018, and its variant, the six-seater ES8, in March 2019. NIO officially launched the ES6, a

5-seater high-performance premium electric SUV, in December 2018 and began deliveries in June 2019. NIO officially launched the EC6, a 5-seater smart premium electric Coupe SUV, in December 2019 and plans to commence deliveries in 2020.

Safe Harbor Statement

This press release contains statements that may constitute "forward-looking" statements pursuant to the "safe harbor" provisions of the U.S. Private Securities Litigation Reform Act of 1995. These forward-looking statements can be identified by terminology such as "will," "expects," "anticipates," "aims," "future," "intends," "plans," "believes," "estimates," "likely to" and similar statements. Among other things, the Business Outlook and quotations from management in this announcement, as well as NIO's strategic and operational plans, contain forward-looking statements. NIO may also make written or oral forward-looking statements in its periodic reports to the U.S. Securities and Exchange Commission (the "SEC"), in its annual report to shareholders, in press releases and other written materials and in oral statements made by its officers, directors or employees to third parties. Statements that are not historical facts, including statements about NIO's beliefs, plans and expectations, are forward-looking statements. Forward-looking statements involve inherent risks and uncertainties. A number of factors could cause actual results to differ materially from those contained in any forward-looking statement, including but not limited to the following: NIO's strategies; NIO's future business development, financial condition and results of operations; NIO's ability to obtain sufficient external equity or debt financing; NIO's ability to develop and manufacture a car of sufficient quality and appeal to customers on schedule and on a large scale; its ability to grow manufacturing in collaboration with partners; its ability to provide convenient charging solutions to our customers; its ability to satisfy the mandated safety standards relating to motor vehicles; its ability to secure supply of raw materials or other components used in our vehicles; its ability to secure sufficient reservations and sales of the ES8 and ES6; its ability to control costs associated with our operations; its ability to build our NIO brand; general economic and business conditions globally and in China and assumptions underlying or related to any of the foregoing. Further information regarding these and other risks is included in NIO's filings with the SEC. All information provided in this press release is as of the date of this press release, and NIO does not undertake any obligation to update any forward-looking statement, except as required under applicable law.

Non-GAAP Disclosure

The Company uses non-GAAP measures, such as adjusted cost of sales (non-GAAP), adjusted research and development expenses (non-GAAP), adjusted selling, general and administrative expenses (non-GAAP), adjusted loss from operations (non-GAAP), adjusted net loss (non-GAAP), adjusted basic and diluted net loss per share (non-GAAP) and adjusted basic and diluted net loss per ADS (non-GAAP), in evaluating its operating results and for financial and operational decision-making purposes. By excluding the impact of share-based compensation expenses, accretion on convertible redeemable preferred shares to redemption value and accretion on redeemable non-controlling interests to redemption value, the Company believes that the non-GAAP financial measures help identify underlying trends in its business and enhance the overall understanding of the Company's past performance and future prospects. The Company also believes that the non-GAAP financial measures allow for greater visibility with respect to key metrics used by the Company's management in its financial and operational decision-making.

The non-GAAP financial measures are not presented in accordance with U.S. GAAP and may be different from non-GAAP methods of accounting and reporting used by other companies. The non-GAAP financial measures have limitations as analytical tools and when assessing the Company's operating performance, investors should not consider them in isolation, or as a substitute for net loss or other consolidated statements of comprehensive loss data prepared in accordance with U.S. GAAP. The Company encourages investors and others to review its financial information in its entirety and not rely on a single financial measure.

The Company mitigates these limitations by reconciling the non-GAAP financial measures to the most comparable U.S. GAAP performance measures, all of which should be considered when evaluating the Company's performance.

For more information on the non-GAAP financial measures, please see the table captioned "Unaudited Reconciliation of GAAP and Non-GAAP Results" set forth at the end of this press release.

Exchange Rate

This announcement contains translations of certain Renminbi amounts into U.S. dollars at specified rates solely for the convenience of the reader. Unless otherwise stated, all translations from Renminbi to U.S. dollars were made at the rate of RMB6.9618 to US\$1.00, the noon buying rate in effect on December 31, 2019 in the H.10 statistical release of the Federal Reserve Board. The Company makes no representation that the Renminbi or U.S. dollars amounts referred could be converted into U.S. dollars or Renminbi, as the case may be, at any particular rate or at all.

The unaudited financial information set out in this earnings release is preliminary and subject to potential adjustments. Adjustments to the consolidated financial statements may be identified when audit work has been performed for the Company's year-end audit, which could result in significant differences from this preliminary unaudited financial information.

For more information, please visit: http://ir.nio.com.

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Source: NIO

NIO INC.

Unaudited Consolidated Balance Sheets

Amounts expressed in Renminbi ("RMB"), unless otherwise stated

(in thousands, except for share and per share data)

| | December 31, 2018 | December 31, 2019 | December 31, 2019 (US\$) |
|---------------------------------------|----------------------|----------------------|--------------------------------|
| ASSETS | | | |
| Current assets: | | | |
| Cash and cash equivalents | 3,133,847 | 862,839 | 123,939 |
| Restricted cash | 57,012 | 82,507 | 11,851 |
| Short-term investment | 5,154,703 | 111,000 | 15,944 |
| Trade receivable | 756,508 | 1,352,093 | 194,216 |
| Amounts due from related parties | 88,066 | 50,783 | 7,295 |
| Inventory | 1,465,239 | 889,528 | 127,773 |
| Prepayments and other current assets | 1,514,257 | 1,579,258 | 226,846 |
| Total current assets | 12,169,632 | 4,928,008 | 707,864 |
| Non-current assets: | | | |
| Long-term restricted cash | 33,528 | 44,523 | 6,395 |
| Property, plant and equipment, net | 4,853,157 | 5,533,064 | 794,775 |
| Intangible assets, net | 3,470 | 1,522 | 219 |
| Land use rights, net | 213,662 | 208,815 | 29,994 |
| Long-term investments | 148,303 | 115,325 | 16,565 |
| Amounts due from related parties | 7,970 | _ | _ |
| Right-of-use assets - operating lease | _ | 1,997,672 | 286,948 |
| Other non-current assets | 1,412,830 | 1,753,100 | 251,817 |
| Total non-current assets | 6,672,920 | 9,654,021 | 1,386,713 |
| Total assets | 18,842,552 | 14,582,029 | 2,094,577 |
| | | | |

LIABILITIES

Current liabilities:

| Short-term borrowings | 1,870,000 | 885,620 | 127,211 |
|--|------------|------------|-----------|
| Trade payable | 2,869,953 | 3,111,699 | 446,968 |
| Amounts due to related parties | 219,583 | 309,729 | 44,490 |
| Taxes payable | 51,317 | 43,986 | 6,318 |
| Current portion of operating lease liabilities | _ | 608,747 | 87,441 |
| Current portion of long-term borrowings | 198,852 | 322,436 | 46,315 |
| Accruals and other liabilities | 3,383,681 | 4,216,641 | 605,682 |
| Total current liabilities | 8,593,386 | 9,498,858 | 1,364,425 |
| Non-current liabilities: | | | |
| Long-term borrowings | 1,168,012 | 7,154,798 | 1,027,722 |
| Non-current operating lease liabilities | | 1,598,372 | 229,592 |
| Other non-current liabilities | 930,812 | 1,151,813 | 165,448 |
| Total non-current liabilities | 2,098,824 | 9,904,983 | 1,422,762 |
| Total liabilities | 10,692,210 | 19,403,841 | 2,787,187 |
| | | | |

Unaudited Consolidated Balance Sheets

Amounts expressed in Renminbi ("RMB"), unless otherwise stated

(in thousands, except for share and per share data)

| | December 31, 2018 | December 31, 2019 | December 31, 2019 (US\$) |
|--|----------------------|----------------------|--------------------------------|
| MEZZANINE EQUITY | | | |
| Redeemable non-controlling interests | 1,329,197 | 1,455,787 | 209,111 |
| Total mezzanine equity | 1,329,197 | 1,455,787 | 209,111 |
| SHAREHOLDERS' EQUITY/(DEFICIT) | | | |
| Ordinary shares | 1,809 | 1,827 | 262 |
| Treasury shares | (9,186) | _ | _ |
| Additional paid in capital | 41,918,936 | 40,227,856 | 5,778,370 |
| Accumulated other comprehensive loss | (34,708) | (203,048) | (29,166) |
| Accumulated deficit | (35,039,810) | (46,326,321) | (6,654,360) |
| Total NIO Inc. shareholders' equity/(deficit) | 6,837,041 | (6,299,686) | (904,894) |
| Non-controlling interests | (15,896) | 22,087 | 3,173 |
| Total shareholders' equity/(deficit) | 6,821,145 | (6,277,599) | (901,721) |
| Total liabilities, mezzanine equity and shareholders' equity | 18,842,552 | 14,582,029 | 2,094,577 |

NIO INC.

Unaudited Consolidated Statements of Comprehensive Loss

Amounts expressed in Renminbi ("RMB"), unless otherwise stated

| Three | Months | Ended | |
|-------|--------|-------|--|
| | | | |

| | | THI CC INIO | IIIIIS EIIUEU | |
|--|----------------------|-----------------------|----------------------|--------------------------------|
| | December 31, 2018 | September 30, 2019 | December 31, 2019 | December 31, 2019 (US\$) |
| Revenues: | | | | (σσφ) |
| Vehicle sales | 3,381,192 | 1,733,469 | 2,683,921 | 385,521 |
| Other sales | 54,415 | 103,375 | 164,408 | 23,616 |
| Total revenues | 3,435,607 | 1,836,844 | 2,848,329 | 409,137 |
| Cost of sales: | | | | _ |
| Vehicle sales | (3,256,066) | (1,850,943) | (2,844,886) | (408,642) |
| Other sales | (165,911) | (207,485) | (257,196) | (36,944) |
| Total cost of sales | (3,421,977) | (2,058,428) | (3,102,082) | (445,586) |
| Gross profit/(loss) | 13,630 | (221,584) | (253,753) | (36,449) |
| Operating expenses: | | | | |
| Research and development | (1,515,163) | (1,023,193) | (1,026,408) | (147,434) |
| Selling, general and administrative | (1,945,393) | (1,164,443) | (1,546,015) | (222,071) |
| Total operating expenses | (3,460,556) | (2,187,636) | (2,572,423) | (369,505) |
| Loss from operations | (3,446,926) | (2,409,220) | (2,826,176) | (405,954) |
| Interest income | 61,999 | 28,669 | 22,353 | 3,211 |
| Interest expenses | (76,419) | (103,211) | (102,323) | (14,698) |
| Share of losses/(profit) of equity investees | 1,671 | (38,419) | 43 | 6 |
| Other (loss)/income, net | (27,037) | 1,067 | 43,817 | 6,294 |
| Loss before income tax expense | (3,486,712) | (2,521,114) | (2,862,286) | (411,141) |
| Income tax expense | (16,302) | (536) | (2,332) | (335) |
| Net loss | (3,503,014) | (2,521,650) | (2,864,618) | (411,476) |
| Accretion on convertible redeemable preferred shares to redemption value Accretion on redeemable non-controlling | _ | _ | _ | _ |
| interests to redemption value Net (profit)/loss attributable to non-controlling | (31,898) | (31,907) | (31,908) | (4,583) |
| interests | 18,427 | (58) | 2,725 | 391 |
| Net loss attributable to ordinary shareholders of NIO Inc. | (3,516,485) | (2,553,615) | (2,893,801) | (415,668) |
| Net loss Other comprehensive income/(loss) | (3,503,014) | (2,521,650) | (2,864,618) | (411,476) |

| Foreign currency translation adjustment, net | | | | |
|---|---------------|---------------|---------------|---------------|
| of nil tax | 37,180 | (129,405) | 91,789 | 13,185 |
| - | 07.400 | (400,405) | 04.700 | 40.405 |
| Total other comprehensive income/(loss) | 37,180 | (129,405) | 91,789 | 13,185 |
| Total comprehensive loss | (3,465,834) | (2,651,055) | (2,772,829) | (398,291) |
| Accretion on convertible redeemable preferred shares to redemption value | _ | _ | _ | |
| Accretion on redeemable non-controlling interests to redemption value | (31,898) | (31,907) | (31,908) | (4,583) |
| Net (profit)/loss attributable to non-controlling interests | 18,427 | (58) | 2,725 | 391 |
| Comprehensive loss attributable to ordinary shareholders of NIO Inc. | (3,479,305) | (2,683,020) | (2,802,012) | (402,483) |
| Weighted average number of ordinary shares used in computing net loss per share | | | | |
| Basic and diluted | 1,044,777,745 | 1,028,698,303 | 1,029,874,883 | 1,029,874,883 |
| Net loss per share attributable to ordinary shareholders | | | | |
| Basic and diluted | (3.37) | (2.48) | (2.81) | (0.40) |
| Weighted average number of ADS used in computing net loss per share | | | | |
| Basic and diluted | 1,044,777,745 | 1,028,698,303 | 1,029,874,883 | 1,029,874,883 |
| Net loss per ADS attributable to ordinary shareholders | | | | |
| Basic and diluted | (3.37) | (2.48) | (2.81) | (0.40) |

Unaudited Consolidated Statements of Comprehensive Loss

Amounts expressed in Renminbi ("RMB"), unless otherwise stated

| | For the Year Ended December 31, | | | |
|----------------|---------------------------------|-------------|---------------|--|
| | 2018 | 2019 | 2019 (USD) | |
| Revenues: | | | | |
| Vehicle sales | 4,852,470 | 7,367,113 | 1,058,220 | |
| Other sales | 98,701 | 457,791 | 65,758 | |
| Total revenues | 4,951,171 | 7,824,904 | 1,123,978 | |
| Cost of sales: | | | | |
| Vehicle sales | (4,930,135) | (8,096,035) | (1,162,923) | |
| Other sales | (276,912) | (927,691) | (133,254) | |

| Total cost of sales | (5,207,047) | (9,023,726) | (1,296,177) |
|--|--------------|------------------|-------------|
| Gross loss | (255,876) | (1,198,822) | (172,199) |
| Operating expenses: | | | |
| Research and development | (3,997,942) | (4,428,580) | (636,126) |
| Selling, general and administrative | (5,341,790) | (5,451,787) | (783,100) |
| Total operating expenses | (9,339,732) | (9,880,367) | (1,419,226) |
| Loss from operations | (9,595,608) | (11,079,189) | (1,591,425) |
| Interest income | 133,384 | 160,279 | 23,023 |
| Interest expenses | (123,643) | (370,536) | (53,224) |
| Share of losses of equity investee | (9,722) | (64,478) | (9,262) |
| Other (loss)/income, net | (21,346) | 66,160 | 9,503 |
| Loss before income tax expense | (9,616,935) | (11,287,764) | (1,621,385) |
| Income tax expense | (22,044) | (7,888) | (1,133) |
| Net loss | (9,638,979) | (11,295,652) | (1,622,518) |
| Accretion on convertible redeemable preferred shares to redemption value | (13,667,291) | _ | _ |
| Accretion on redeemable non-controlling interests to redemption value | (63,297) | (126,590) | (18,184) |
| Net loss attributable to non-controlling interests | 41,705 | 9,141 | 1,313 |
| Net loss attributable to ordinary shareholders of NIO Inc. | (23,327,862) | (11,413,101) | (1,639,389) |
| Net loss Other comprehensive loss | (9,638,979) | (11,295,652) | (1,622,518) |
| Foreign currency translation adjustment, net of nil tax | (20,786) | (168,340) | (24,181) |
| Total other comprehensive loss | (20,786) | (168,340) | (24,181) |
| Total comprehensive loss | (9,659,765) | (11,463,992) | (1,646,699) |
| Accretion on convertible redeemable preferred shares to redemption value | (13,667,291) | _ | _ |
| Accretion on redeemable non-controlling interests to redemption value | (63,297) | (126,590) | (18,184) |
| Net loss attributable to non-controlling interests | 41,705 | 9,141 | 1,313 |
| Comprehensive loss attributable to ordinary shareholders | | (44 504 444) | (4.000.570) |
| of NIO Inc. | (23,348,648) | (11,581,441) | (1,663,570) |

| Weighted average number of ordinary shares used in |
|--|
| computing net loss per share |

| Basic and diluted | 332,153,211 | 1,029,931,705 | 1,029,931,705 |
|--|-------------|---------------|---------------|
| Net loss per share attributable to ordinary shareholders | | | |
| Basic and diluted | (70.23) | (11.08) | (1.59) |
| Weighted average number of ADS used in computing net | | | |
| loss per share | | | |
| Basic and diluted | 332,153,211 | 1,029,931,705 | 1,029,931,705 |
| Net loss per ADS attributable to ordinary shareholders | | | |
| Basic and diluted | (70.23) | (11.08) | (1.59) |

Unaudited Reconciliation of GAAP and Non-GAAP Results

Amounts expressed in Renminbi ("RMB"), unless otherwise stated

| | | Three M | Ionths Ended | December 3 | 31, 2019 | |
|---|-------------|------------|--------------|------------|-------------|------------|
| | GAAP | % of | Non-GAAP | % of | Non-GAAP | % of |
| | Result | Total | Adjustment | Total | Result | Total |
| | F | Revenues | | Revenues | | Revenues |
| Share-based compensation included in cost of sales and operating expenses is as follows: | | | | | | |
| Cost of sales | (3,102,082) | -108.8% | 2,177 | 0.1% | (3,099,905) | -108.7% |
| Research and development expenses | (1,026,408) | -36.0% | 12,037 | 0.4% | (1,014,371) | -35.6% |
| Selling, general and administrative expenses | (1,546,015) | -54.3% | 37,014 | 1.3% | (1,509,001) | -53.0% |
| Total | (5,674,505) | -199.1% | 51,228 | 1.8% | (5,623,277) | -197.3% |
| Loss from operations | (2,826,176) | -99.2% | 51,228 | 1.8% | (2,774,948) | -97.4% |
| Net loss | (2,864,618) | -100.6% | 51,228 | 1.8% | (2,813,390) | -98.8% |
| Accretion on redeemable non-controlling interests to redemption value | (31,908) | -1.1% | 31,908 | 1.1% | _ | 0.0% |
| Net loss attributable to ordinary shareholders of NIO Inc. Net loss per share attributable to ordinary shareholders, basic and | (2,893,801) | -101.6% | 83,136 | 2.9% | (2,810,665) | -98.7% |
| diluted (RMB) | (2.81) | | 0.08 | | (2.73) | |

| Net loss per ADS attributable to ordinary shareholders, basic and diluted (RMB) | (2.81) | 0.08 | (2.73) |
|---|--------|------|--------|
| Net loss per ADS attributable to ordinary shareholders, basic and diluted (USD) | (0.40) | 0.01 | (0.39) |

| | Three Months Ended September 30, 2019 | | | | | | |
|---|---------------------------------------|----------|------------|---------------|-------------|----------|--|
| | GAAP | % of | Non-GAAP | % of | Non-GAAP | % of | |
| | Result | Total | Adjustment | Total | Result | Total | |
| | | Revenues | | Revenues | • | Revenues | |
| Share-based compensation included in cost of sales and operating expenses is as follows: | | | | | | | |
| Cost of sales | (2,058,428) | -112.1% | 2,749 | 0.1% | (2,055,679) | -112.0% | |
| Research and development expenses | (1,023,193) | -55.7% | 19,578 | 1.1% | (1,003,615) | -54.6% | |
| Selling, general and administrative expenses | (1,164,443) | -63.4% | 48,111 | 2.6% | (1,116,332) | -60.8% | |
| Total | (4,246,064) | -231.2% | 70,438 | 3.8% | (4,175,626) | -227.4% | |
| Loss from operations | (2,409,220) | -131.2% | 70,438 | 3.8% | (2,338,782) | -127.4% | |
| Net loss | (2,521,650) | -137.3% | 70,438 | 3.8% | (2,451,212) | -133.5% | |
| Accretion on redeemable | | | | | | | |
| non-controlling interests to redemption | 1 | | | | | | |
| value | (31,907) | -1.7% | 31,907 | 1.7% | _ | 0.0% | |
| Net loss attributable to ordinary | (2.552.045) | 100.00/ | 100.045 | 5.00 / | (0.454.070) | 400 407 | |
| shareholders of NIO Inc. Net loss per share attributable to ordinary shareholders, basic and | (2,553,615) | -139.0% | 102,345 | 5.6% | (2,451,270) | -133.4% | |
| diluted (RMB) Net loss per ADS attributable to ordinary shareholders, basic and | (2.48) | | 0.10 | | (2.38) | | |
| diluted (RMB) | (2.48) | | 0.10 | | (2.38) | | |

| | Three Months Ended December 31, 2018 | | | | | | |
|--|--------------------------------------|----------|------------|----------|----------------------------|----------|--|
| | GAAP | % of | Non-GAAP | % of | Non-GAAP | | |
| | Result | Total | Adjustment | Total | Result | Total | |
| | | Revenues | • | Revenues | | Revenues | |
| Share-based compensation included in cost of sales and operating expenses is as follows: Cost of sales Research and development expenses | (3,421,977) (1,515,163) | | , | | (3,420,708) (1,494,606) | | |

| Selling, general and administrative expenses | (1,945,393) | -56.6% | 119,884 | 3.5% (1,825,509) | -53.1% |
|--|------------------|------------|--------------|------------------|------------|
| Total | (6,882,533) | -200.3% | 141,710 | 4.1% (6,740,823) | -196.2% |
| Loss from operations | (3,446,926) | -100.3% | 141,710 | 4.1% (3,305,216) | -96.2% |
| Net loss | (3,503,014) | -102.0% | 141,710 | 4.1% (3,361,304) | -97.8% |
| Accretion on redeemable non-controlling interests to redemption value | (31,898) | -0.9% | 31,898 | 0.9% — | 0.0% |
| Net loss attributable to ordinary shareholders of NIO Inc. Net loss per share attributable to ordinary shareholders, basic and | (3,516,485) | -102.4% | 173,608 | 5.1% (3,342,877) | -97.3% |
| diluted (RMB) | (3.37) (3.37) | | 0.17 0.17 | (3.20) (3.20) | |

Unaudited Reconciliation of GAAP and Non-GAAP Results

Amounts expressed in Renminbi ("RMB"), unless otherwise stated

| | Year Ended December 31, 2019 | | | | | | |
|--|------------------------------|---------------|------------------------|---------------|--------------------|---------------|--|
| | GAAP Result | % of Total | Non-GAAP Adjustment | % of Total | Non-GAAP Result | % of Total | |
| | | Revenues | ; | Revenues | • | Revenues | |
| Share-based compensation included in cost of sales and operating expenses is as follows: | | | | | | | |
| Cost of sales | (9,023,726) | -115.3% | 9,763 | 0.1% | (9,013,963) | -115.2% | |
| Research and development expenses | (4,428,580) | -56.6% | 82,680 | 1.1% | (4,345,900) | -55.5% | |
| Selling, general and administrative expenses | (5,451,787) | -69.7% | 241,052 | 3.1% | (5,210,735) | -66.6% | |
| Total | (18,904,093) | -241.6% | 333,495 | 4.3% | (18,570,598) | -237.3% | |
| Loss from operations | (11,079,189) | -141.6% | 333,495 | 4.3% | (10,745,694) | -137.3% | |
| Net loss | (11,295,652) | -144.4% | 333,495 | 4.3% | (10,962,157) | -140.1% | |
| Accretion on redeemable non-controlling interests to | | | | | | | |
| redemption value Net loss attributable to ordinary | (126,590) | -1.6% | 126,590 | 1.6% | | 0.0% | |
| shareholders of NIO Inc. | (11,413,101) | -145.9% | 460,085 | 5.9% | (10,953,016) | -140.0% | |

| Net loss per share attributable to ordinary shareholders, basic and | | | |
|---|---------|------|---------|
| diluted (RMB) | (11.08) | 0.45 | (10.63) |
| Net loss per ADS attributable to ordinary shareholders, basic and | | | |
| diluted (RMB) | (11.08) | 0.45 | (10.63) |
| Net loss per ADS attributable to ordinary shareholders, basic and | | | |
| diluted (USD) | (1.59) | 0.06 | (1.53) |

| | Year Ended December 31, 2018 | | | | | |
|--|------------------------------|---------------------------|------------------------|---------------------------|--------------------|---------------------------|
| | GAAP Result | % of Total Revenues | Non-GAAP Adjustment | % of Total Revenues | Non-GAAP Result | % of Total Revenues |
| Share-based compensation included in cost of sales and operating expenses is as follows: | | | | | | |
| Cost of sales | (5,207,047) | -105.2% | 9,289 | 0.2% | (5,197,758) | -105.0% |
| Research and development expenses | (3,997,942) | -80.7% | 109,124 | 2.2% | (3,888,818) | -78.5% |
| Selling, general and administrative expenses | (5,341,790) | -107.9% | 561,055 | 11.3% | (4,780,735) | -96.6% |
| Total | (14,546,779) | -293.8% | 679,468 | 13.7% | (13,867,311) | -280.1% |
| Loss from operations | (9,595,608) | -193.8% | 679,468 | 13.7% | (8,916,140) | -180.1% |
| Net loss | (9,638,979) | -194.7% | 679,468 | 13.7% | (8,959,511) | -181.0% |
| Accretion on convertible redeemable preferred shares to redemption value Accretion on redeemable non-controlling interests to redemption value | (13,667,291) (63,297) | -276.0% -1.3% | 13,667,291 63,297 | 276.0% 1.3% | _ | 0.0% |
| Net loss attributable to ordinary shareholders of NIO Inc. Net loss per share attributable to | (23,327,862) | -471.2% | 14,410,056 | 291.0% | (8,917,806) | -180.1% |
| ordinary shareholders, basic and diluted (RMB) Net loss per ADS attributable to ordinary shareholders, basic and | (70.23) | | 43.38 | | (26.85) | |
| diluted (RMB) | (70.23) | | 43.38 | | (26.85) | |

ⁱ All translations from RMB to USD for the fourth quarter and the full year of 2019 were made at the rate of RMB6.9618 to US\$1.00, the noon buying rate in effect on December 31, 2019 in the H.10 statistical release of the Federal Reserve Board.

- ⁱⁱ NIO started deliveries of the ES8 on June 28, 2018.
- iii Vehicle margin is the margin of vehicle sales, which is calculated based on revenues and cost of sales derived sales only.
- ^{iv} Each ADS represents one ordinary share.
- ^v Except for gross margin and vehicle margin, where absolute changes instead of percentage changes are calculated.